Risk Management: Tricks of the Trade® for Project Managers : a Course in a Book [trademark Symbol], Rita Mulcahy, Rmc Publications Incorporated, 2003, 0971164797, 9780971164796, 336 pages. A review for the book from another world renown author. Rita Mulcahy, PMP, is an author, consultant and member of the Project Management Institute's Risk Management Special Interest Group. Either through frustration at the lack of good, practical risk management reference materials, or because she is bubbling over with ideas on the subject, Rita has written a comprehensive book: "Risk Management - Tricks of the Trade? for Project Managers." The book is structured according to the Institute's view of project risk management and is therefore supportive of the Project Management Professional certification exam. It even has a 50-question Final Exam in the certification examination mode. However, Rita's book is much more than that. It provides a very clear and down-to-earth explanation of what project risk management is all about. I was particularly pleased to see an emphasis on things going right (opportunities enhancement) as well as going wrong (risks). The book is lavishly endowed with bulleted lists of explanation for rapid absorption of content by busy project people. It also has very practical quick-read "Tricks of the Trade" sidebars (e.g. How to interview an expert), check lists, charts, forms and how to use them with worked examples. It is even topped off with quiz games to make it a fun encounter. For University instructors and training workshop leaders there are plenty of "Questions for discussion". In an appendix there is a long list of potential risks, their cause and effect in various industries. No doubt that list has been culled from the brainstorming efforts of many of Rita's workshop attendees over the years. Still, I could not help but empathize with chagrin the construction risk-cause entry "Local politicos, unruly elements, etc." Well said! Armed with this book, there should be no excuse any longer for anyone to declare that they don't know how to apply risk management to their projects, however large or small their projects may be. Nor should there be any question of how to get started or even why they should get started and when. The real benefit of the book is that it demonstrates very clearly that project risk management does not have to be difficult, nor academically challenging. I have always held that project risk management is really very simple. When you are gearing up for your next project, the best advice I can give is "Don't leave home without it!"R. Max Wideman, P.Eng.FCSCE, FEIC, FICE, FPMI.

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PMP Exam Prep Review Material, Explanations, Insider Tips, Exercises, Games and Practice Exams__ : to Pass PMI's PMP and CAPM Exams, RITA AUTOR MULCAHY, 2002, , 328 pages. A course in a book to pass the exam created by THE expert on the PMP and CAPM exams for over 10 years..


Project Risk Management A Proactive Approach, Paul S. Royer, Jan 1, 2001, Business & Economics, 116 pages. You don't need sophisticated statistical analysis or software to improve the probability of project success. This book offers a proactive project management process for ....
Situational and professional responsibility Q & A a pocket guide of questions and answers about the more difficult topics on the PMP exam, Rita Mulcahy, 2002, Business & Economics, 208 pages. This handy, pocket-sized question and answer study guide will help you develop experience with the situational and professional responsibility questions on the Project.

Managing risk methods for software systems development, Elaine M. Hall, 1998, , 374 pages. Risk management discovery; Risk management process; Risk management infrastructure; Risk management implementation; People in crisis and control.

Managing the Gray Areas Essential Insights for Leading People, Projects & Organizations, Jerry Manas, Jan 8, 2008, , 226 pages.


Risk Management Rural Property Planning, Michael Andrew Krause, Mike Krause, Nov 13, 1997, , 144 pages. Any farming operation is also a business, and because of the nature of agricultural production, that business and its operators are susceptible to risk. Production can be....

Pm Crash Course For It Professionals: Real-World Project Management Tools And Techniques For It Initiatives, Mulcahy Rita, Sep 1, 2010, , 272 pages.


PM Fastrack Exam Simulation Software for the PMP Exam Version 6, Rita Mulcahy, Apr 30, 2009, , . Created with the assistance of a psychometrician 'PM FASTrack' is designed to simulate the actual exam in every detail. The program's database of 1,500+ questions allows you to....

Over a thousand sample risks and risk categories are included to help you identify risks that you have not previously thought about. Use and modify the included templates to your projects. Risk Management, Tricks of the Trade for Project Managers includes exams, games and exercises that utilize adult and accelerated learning to increase your knowledge in fast and fun ways.

Thanks a lot, Rita, for bringing such an easy-to-read book aligned to the guide to PMBOK on such a gray area as Project Risk Management. This book will surly serve as a good source of reference for the practicing Project Managers and a good study material for PMP Certification exam candidates as well.(

When I studied to take the PMP test three years ago, I couldn't find much written on risk management that was well organized and reasonably comprehensive. This book contains in one place what I was able to assemble on my own from myriad sources -- enough to get a near-perfect score on the risk management section of the certification exam.

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In addition, there are "Tricks of the Trade" that I have already applied to a current project. For instance, a trick from the book is putting risks directly into the project schedule; I turned this around and referenced tasks in the identified risks and was able to make some progress with management for the first time.

Lack of effective risk management is one of the leading causes of project failure, and all too often, risk management is ignored altogether - perceived as an expensive burden. This book takes a realistic approach, examining both full scale risk management (including quantitative methods) and the minimum effective risk management needed for project success. In many industries, that's all that's needed.

I have recently changed work venues from biopharmaceuticals to construction/engineering, and this book has proved invaluable to help me get my arms around the risk issues for my new workplace. I definitely recommend it for anyone studying risk, particularly as a supplement to the information available to those preparing for the PMP exam. It's easy to read, and will make a great addition to anyone's project management reference library!

Who has time to waste? If you want to make a big difference on projects, Risk Management is the key! This practical and easy-to-use Course in a Book® is based on years of project experience and teaching risk management to IT, IS, construction, new product development, aerospace, manufacturing, e-business, pharmaceutical, and utility professionals. It contains Tricks of the Trade® from 141 worldwide contributors, subjects and innovations that no one else has written about, A methodology that prevents many of the problems faced on projects, over ONE THOUSAND sample risks and risk categories, Risk Management templates to adapt to your projects, games and exercises to increase your knowledge in fun ways, and an entire chapter (plus bonus material!) to help you prepare for the PMI-RMP® Exam!

Very different than anything else available, this book is a must-have as the primary text for risk management courses, for people who want a clear and effective way to apply risk management to projects, and for people looking to become PMI-RMP® (Risk Management Professional) certified. Learn things you can apply NOW to your projects today and earn a certification in the process!

Rita Mulcahy is an internationally recognized expert on project management techniques, advanced project management theory, risk management and the PMP® Exam. She has over 15 years and US $2.5 billion worth of hands-on project experience, as well as over fifty best-selling project management resources to her credit. Rita speaks to thousands of executives and project managers each year and has a reputation for helping people to learn and to have fun while doing it. Rita's book Risk Management, Tricks of the Trade® for Project Managers was given the prestigious Professional Development Product of the Year Award by the Project Management Institute.

The real value from this book is giving you the push to take the PMI-RMP exam and assuring you that if you study enough you will do well. Several other books only make risk management so difficult. The other good thing was the questions at the end of each chapter will expose your knowledge gaps. Read all the chapters and take every quiz and you will find several areas that need to be mastered. Apart from the PMI standard for risk management, this is certainly THE book you want on your shelf if you are a practicing risk manager or preparing for the PMI-RMP exam. Rita rocks as usual 5 stars *****.

This review is from a project manager that is active with the PMI and holds multiple professional certifications. I have no affiliations with RMC whatsoever but the truth must be told. Any review which blandly states "I don't know why this book is so famous" should be ignored. I would gladly give you a firsthand review of this book which is still on my desk as a practicing risk manager many months later. I have just taken all the quizzes in this book for the second time months after passing the PMI-RMP exam and I dare say it was a great exercise that will find your gaps. Brought all those memories back. Do yourself a favor, get this book and you will be laughing all the way to the PMI-RMP cert bank.
I enjoy this book because of the way it was written, its not only written not to just make you pass the exam but to be a guru in project risk management. As a SAP consultant, we have problems of risk management at projects and often project exceed budget because of failure to analyse risks in a knowledgeable way. With the tips of this books, projects can be a success and within budget(timewise). Keep it up and it's a good book indeed.

I purchased the book so I could study for the RMP exam and it hasn't let me down. I feel very confident after going through this book. What I found was that it actually has two books instead of one. One is for the RMP exam with definitions, tools, inputs, etc. The other book is a real world application of the material, usually posted after the study material. You can actually apply the tips immediately to your own project or company with plenty of templates and "tricks of the trade." Even if you aren't studying for an exam this book is will help you make positive changes to your risk management methodology right away!

As the recipient of the Professional Development Product of the Year Award from the Project Management Institute (PMI), this practical and easy-to-use Course in a Book is based on years of project experience and teaching risk management to IT, IS, construction, new product development, aerospace, manufacturing, e-business, pharmaceutical and utility professionals. Containing Tricks of the Trade from over 140 worldwide contributors, this book offers templates, checklists and practical real-world examples that you can use to make an immediate impact in your current project. The book also contains over 1,000 sample risks and risk categories, as well as new topics and risk-related innovations never before in print.

Do you have a friend, colleague or co-worker looking to take a PMP® exam preparation class? If so, you can give them a $100 discount—and give yourself $100 toward ANY product, class or e-Learning course offered by RMC! The process only takes a minute: simply complete the automated recommendation form, and submit it!

RMC Project Management offers its best-selling PMP® exam preparation classes and products in over fifty (50) of the world's fastest-growing project management markets. Classes are offered both publicly and on a private basis to corporations, and RMC's best-selling products are available for local shipment within each region.

The Practice Standard for Project Risk Management is recommended as a study resource for PMI's Risk Management Professional (PMI-RMP®) examination, along with Rita Mulcahy's second edition Risk Management book (above). Written for project managers, project team members, supervisors and stakeholders, the Practice Standard for Project Risk Management outlines the processes of effective risk management:

This unique 4-hour online workshop, developed by world renowned PM trainer and award-winning Risk Management author Rita Mulcahy, will provide you with a real-world, step by step approach to using risk management and give you the Tricks of the Trade® from around the world—and teach you how to avoid them.
This world-class online course will provide attendees with the Tricks of the Trade® from around the world for understanding and applying risk management. Risk management helps senior managers, project managers, team members and stakeholders be more proactive, prevent project problems instead of just dealing with them, and eliminate up to 90% of the things that can go wrong on projects.

This world-class course replaces the four to eight classes that other PM training companies recommend. Students learn real-world PM techniques, plus Tricks of the Trade® for dealing with issues that project managers face every day. In addition, students will share their real-world project experiences with other PMs in a variety of industries. Learn to translate the International Standards for Project Management into real-world project management technologies and real-world applications!

This 1-day course in real-world project management is perfect for people who are looking to get projects back on track, find easy-to-use tools that can make an immediate impact, or too busy to learn the fundamentals of project management. If you feel like you're winging it, running out of time or losing control, you need this one day of training to start managing your projects the RIGHT way!

Whether or not your title is "Business Analyst", business analysis work is expected from project managers, quality assurance professionals, and pretty much everyone in the organization. It is a complex and broad discipline! This course outlines the critical tasks included in the business analysis profession, along with definitions and examples of the various requirements types. It will also cover key analysis techniques for eliciting, analyzing and presenting requirements.

Designed specifically for Agile project team members, product owners, project leaders and senior managers, this course offers project managers a firm grasp of the Agile approach as it relates to new product development. In addition, students will apply the fundamental models of Iteration Review and Iteration Retrospectives, and learn to utilize the concepts of Inspect and Adapt, Self Assessment, and Continuous Improvement. If you need to learn what is required to lead—or participate in—an Agile project within your organization, this course covers Initiation thru Iteration, and everything in between!

This accelerated learning course is designed to help you prepare for the PMP Exam—and gain the most understanding of project management with the least amount of study. Developed by Rita Mulcahy, this course is designed to decrease your after-class study time from hundreds of hours to less than 40.

This intensive 4-day course is designed to prepare you for the PMP exam in a fun and effective manner; with minimal required studying after class! In addition to unique games and activities, there are exercises and techniques designed specifically to increase both learning and knowledge retention, giving students not only the knowledge they need to pass the exam in only four days, but also to become a better project manager; without rote memorization.

This course is designed to help you prepare for PMI’s Certified Associate in Project Management (CAPM®) Exam, with the most understanding of project management and least amount of study. Include games, exercises and other tools to help you understand; not memorize; the concepts necessary to pass. The entire CAPM Exam Prep System (book, exam simulator and flashcards; a $299 value) is also included for free as part of the course materials.

This course is designed to help you prepare for the Certified Business Analysis Professional exam (CBAP®) and the Certificate of Competency in Business Analysis exam (CCBA®), both offered by the International Institute of Business Analysis (IIBA®). Developed by training industry founder Barbara A. Carkenord, this course will improve your business analysis skills, help you gain the most understanding of exam concepts, and significantly decrease after-course study time.

This intensive two-day course will prepare attendees to take on the ScrumMaster role, and is taught by Scrum Alliance Certified Scrum Trainer (CST) Angela Johnson. During the course, students will
cover pragmatic, time-tested practices for managing product backlogs, long and short-range planning, project execution, and progress reporting. Students will also examine the many facets of Scrum, including the project lifecycle, roles, ceremonies, and artifacts.

Studies show that only 34 percent of all projects succeed. This unique and highly interactive course gives people a chance to use their project management experience in groups of other project managers and to analyze and prevent failure on their projects. Included in this course is information on failure, presented in a paper delivered at the PMI Global Congress.

Tricks of the Trade® for Program Management is designed for experienced project and junior program managers, PMO managers and senior managers looking to acquire a firm grasp of specific steps in the Program Management process—or of the entire process from beginning to end. In addition, because this course teaches students how to apply International Program Management standards in the real world, it can be taken as additional prep for people looking to earn a Program Management Professional (PgMP®) Certification.

Have you ever wondered what the difference between an average project manager and a great project manager might be? Is it experience, motivation, education, people skills—or something else? And if you could find out what these differences are and learn to apply them throughout your career as a project manager, would it be worth two days of your time?

Understanding the negotiation process and creating a plan for all negotiations within a project are the keys to your success as a project manager. Learn to manage negotiations within a team environment, bypass critical deadlocks, interpret non-verbal communication, counter dirty tricks and games, and effectively say "no" with this invaluable 2-day class.

This facilitation skills workshop is designed for professionals working in project management, business analysis, traditional and agile development environments who are looking to help stakeholders more effectively communicate with each other. Being an excellent facilitator requires an understanding of human communication styles, a toolbox of techniques for working with diverse groups, and lots of practice, and this workshop leads students through the five essentials of effective facilitation: Purpose, Planning, Performance, Professionalism, and Practice—in a safe and positive environment!

Business analysts frequently work on projects and often work with a professional project manager, acting as a partner in assuring the successful creation of the solution. Business analysts also work on smaller projects, where they are expected to manage the project AND analyze the business. Learn to develop a project plan, negotiate for resources, control and monitor project work, better support your project manager, and manage your business analysis work.

This unique 1-day course combines the requirements-related processes from the PMBOK® (Project Management Book of Knowledge) and the BABOK® (Business Analysis Book of Knowledge) into an easy, six-step process. In addition to Tricks of the Trade® for eliciting requirements, this course also offers over a dozen templates designed for obtaining BETTER requirements—as well as techniques for gaining cooperation from managers, customers and all stakeholders throughout the requirements process.

This accelerated learning course is designed to prepare project managers to create Work Breakdown Structures (WBS) for active projects. Expanding upon the (WBS) section of our popular Project Management Tricks of the Trade class, students will learn the benefits of the WBS in project management, and practice creating several Work Breakdown Structures with the help of the instructor and classmates. Students will also be given a unique opportunity to begin creating a comprehensive WBS for their current, real world project.

Has your boss given you a project deadline that you believe is unrealistic? Did your sales team sell a project with a due date that you simply cannot meet? These might be common situations in the project management world, but they should NOT be happening and now you can do
something about it! This course will help you understand why this situation occurs, and will present real world solutions that you can implement immediately.

As a project manager, can you predict how long a project will take and how much it will cost? Are you competent in the specific techniques to create defensible duration and effort estimates? Do you estimate throughout the project life cycle, and properly communicate estimates as you go? This course will help you understand why project estimating mistakes occur, and will present real-world estimating solutions that you can implement immediately on current projects.

Do you experience communication-related problems on projects? Does your team struggle with knowing how, when, and what to communicate? Over 90% of what a project manager does is communication-related, and this 2-day course is designed for project managers, program managers, and team members who wish to improve communication effectiveness. This course goes beyond the basics to help project managers integrate all aspects of project communication for a high positive impact on project outcomes.

Rita Mulcahy’s leading-edge risk management techniques are recognized by project management organizations around the world, including the Project Management Institute—which gave Rita the Professional Development Product of the Year award for her SIRK-KIT Risk Analysis Kit. Each student in this class will receive Rita's book Risk Management, Tricks of the Trade® for Project Managers—as well as additional course handouts and supplemental materials—for free as part of course registration.

Are you often involved with contracts on projects? Are you having trouble getting work delivered from a project-related vendor? Do you feel uncomfortable dealing with legal documents, attorneys and contract language? Do you need to get more work? If so, this invaluable 2-day class designed by Rita Mulcahy—one of the world’s leading experts with billions of dollars of contracting experience on private and public sector projects—is exactly what you need to master both buying and selling!

In this course, students will practice with and use real-world quality management skills and tools to improve results on projects. The course begins with an overview of quality management; discussing concepts like the Cost of Quality, Cost Benefit Analysis, and Quality Planning. After breaking down a number of real-world tools and techniques, students will review common errors related to quality, and learn to perform both Quality Assurance and Quality Control.

Regardless of the solution development approach being used (agile, scrum, waterfall, etc.) good quality requirements are a critical success factor for every project or business solution. Developed by certified business analysis professionals and aligned with the IIBA's BABOK® Guide, this 3-day course is designed for business analysts, project managers and agile professionals interested in improving their ability to elicit and analyze requirements; as well as present them to stakeholders.

RMC Project Management offers a complete line of best-selling and award-winning professional development products for new project managers, experienced project managers and those seeking an internationally-recognized certification. All products are developed by Rita Mulcahy; the Founder and CEO of RMC Project Management and an Internationally-recognized project management trainer and speaker. The products outlined below are used by project managers in nearly 50 countries, and distributed locally in 13 countries across the globe; as well as within the United States and Canada.

The Art of Managing Projects is not a course in project management, but rather a guide about what to consider, what to research, and how to approach your most pressing issues on projects. So sit back, relax, and expand your abilities as a project manager, program manager, project sponsor, or team member! And for a limited time, receive Rita's Volume 2 CD for free with the purchase of Volume 1!
PM Crash Course™ for IT Professionals is full of project management tools that you can apply immediately to your IT projects—to deliver them on time, on budget, and with fewer headaches. Authored by world-renowned project management trainer Rita Mulcahy and technology business expert Martha Young, this book will help you get your IT projects back on track using proven, real-world project management tools and techniques.

Every year, thousands of people are thrust into projects or project management roles at their companies. In fact, many project managers are assigned to or even placed in charge of high-profile projects, potentially worth millions of dollars to their organizations—with no tools, no direction, and little structured training. PM Crash Course™, Premier Edition, is the first book specifically designed to help these people!

Are you looking for a time-tested and proven study guide for the PMP® exam? This new edition of the worldwide best-selling PMP® exam preparation book is specifically written for people who plan to sit for the PMP® examination after July 31st of 2013. Features of this worldwide best-selling resource include the following:

Features for version 8 include automatic question bank updates (for people with Internet connections), upgraded exam reporting and archiving, and more “wordy” questions that more closely match the actual exam. In addition, all questions are cross-referenced with RMCs PMP® Exam Prep textbook, so you may quickly and easily go back and work on your weak areas. Why be surprised when you take the actual exam? Find your gaps before the exam finds them for you!

This is Rita’s PMP Exam Prep System, it contains one of each of the three products—a PMP Exam Prep textbook, a copy of PM FASTrack Exam Simulation Software (CD-ROM only) and one copy of Hot Topics Flashcards (audio or flip book; your choice). These new editions of the worldwide best-selling PMP® exam preparation products are specifically written for people who plan to sit for the PMP® examination on and after July 31st, 2013.

From the author of the best-selling PMP® exam preparation book in the world, CAPM® Exam Prep is the worldwide standard for people studying for the CAPM exam. In addition to 13 comprehensive lessons, this innovative book includes games, exercises, Tricks of the Trade® and common pitfalls and mistakes—as well as enough sample test questions for nearly a full CAPM exam.

Written by Mike Griffiths, PMI Agile Certified Practitioner and original member of the PMI-ACP® Steering Committee, PMI-ACP® Exam Prep, Premier Edition is specifically written for people who plan to sit for the PMI-ACP® examination. Placing your preorder today will ensure that you are among the first to receive this book when it become available on the date outlined above.

PM FASTrack® for the PMI-ACP® Exam is the fourth product in RMC's exam simulation software series (with our exam simulators for the PMP® and CAPM® already in circulation) and is developed using the same, best-selling technology platform. The program's database of 500+ questions allows you to filter questions by domain and keyword—and includes enough questions for four (4) complete exams!

If you are looking for a way to prepare for the PMI-ACP® exam that fits into your busy schedule, these flashcards are it. Now you can study at the office, on a plane or even in your car with RMC's portable and extremely valuable Hot Topics PMI-ACP® Exam Flashcards—in hard copy or audio CD format.

Written by Barbara A. Carkenord, this new certification prep guide will prepare exam takers for either or both of the global credentials offered by the International Institute for Business Analysis (IIBA®). Offering over 400 pages of exam-related content, exercises and sample exam questions, this soon-to-be best-seller covers the following exam related topics:

How good would it feel to know you will pass BEFORE you take the exam? PM FASTrack® is an
exam simulation software program containing 600+ questions and three testing modes—CBAP®/CCBA® Simulation, Knowledge Area and Keyword—allowing you to create an unlimited number of different exams. Created with the help of a psychometrician (just like the actual exam), PM FASTrack® is designed to simulate the exam and eliminate any surprises. The application also:

With all of the craziness that projects usually entail, sometimes we forget to have fun! Did it ever cross your mind to do something a little wacky? Between creating schedules and holding meetings, it is important to make time to enjoy the experiences suggested in this very different kind of to-do list. Take a moment to see the humor in projects again! Written by best-selling PM author Rita Mulcahy, this must-have resource covers the following topics:

This groundbreaking book by best-selling author Jerry Manas touches on topics such as principles, values, ethics, decision-making, incentives, staffing, critical thinking, and communication—pulling ideas from a wide variety of knowledge areas. Managing the Gray Areas explores typical challenges that many leaders of people, projects and organizations struggle with, and offers a set of guidelines, principles, and tools that can help navigate those murky waters. Challenges and issues covered in this groundbreaking new book include the following:

This one-of-a-kind book from the author of Project Management That Works! and The Everything Project Management Book dives deep into the topics of gaining buy-in from upper management, accurately estimating time and cost, controlling project communication, managing within corporate culture, taking care of your team, and more.

The PMBOK® Guide, Fifth Edition (2013), is the International standard for project management from the Project Management Institute (PMI). This is a new and improved version complete with new processes, procedures and standards for project management excellence. This 2013 edition is the version that all certified project managers (PMPs,) project offices and project managers should be using on their projects going forward.

Rita Mulcahy, world-renowned project management expert and author of the best-selling book PM Crash Course®; Premier Edition, has been teaching her innovative PM tools and techniques to project managers since 1991. Now, the thousands of development hours that went into her 1-day intensive classroom-based course are available online; 24 hours a day, 7 days a week; to project managers around the globe!

Are time and cost estimates for your projects rarely accurate? Do you have trouble identifying WHY your estimates never hold up? Do you need real-world techniques for estimating time and cost on your projects? If you answered 'yes' to any of these questions, Rita Mulcahy and RMC Project Management can help you find real-world solutions to your project estimating problems!

Imagine a course that benefits from 15 years of research, hundreds of presentations and infinite updates; and you will begin to realize the valuable insights you will receive in this course. What exactly makes the best project managers "the best?" Not for the faint of heart, this intensive e-learning course designed by Rita Mulcahy will answer these questions, and help you acquire the skills of the most successful project managers. This course is designed for experienced and trained project managers, team members and senior managers with at least 5 years of full-time project management experience, who want to know what it takes to put themselves in a group with the best project managers in the world.

Created by one of the world's foremost experts in project management, this course deals with Tricks of the Trade® for project management from a Senior Manager's point of view. Not only will you learn what project management is, but also hear what project managers feel are the things that are getting in their way and causing project failure. Be prepared to walk away with a project management methodology, and learn in a short period of time what really makes a difference.